



# **Technoprobe S.p.A.**

## **Mediobanca Mid Cap Conference 2026**

**January 22, 2026**



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# Innovation begins with us

A leading company in the field of semiconductors and microelectronics



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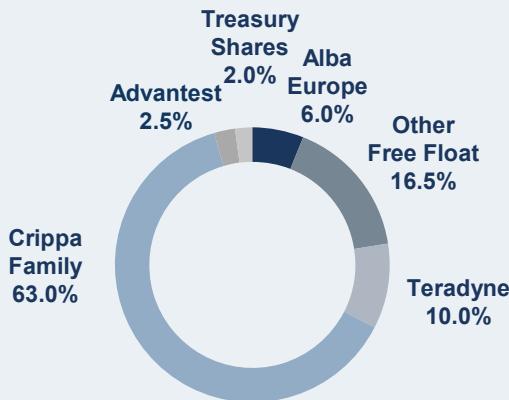


# Company Overview

## 2024 Key financial metrics

Revenue	Ebitda	Net Income	Net Financial Position	Mkt Cap
<b>€543.2m</b> <b>+22%</b> CAGR 19-24	<b>€136.5m</b> <b>25%</b> EBITDA margin	<b>€62.8m</b> <b>12%</b> on revenues	<b>€656.3m</b> as at 12/31/2024	<b>~€10,3bn</b> as at 1/21/2025

## Shareholding Structure



Leading player in designing and manufacturing of **probe cards to test Logic chips**



Manufacturing process **vertical integrated**



Strong focus on **innovation**



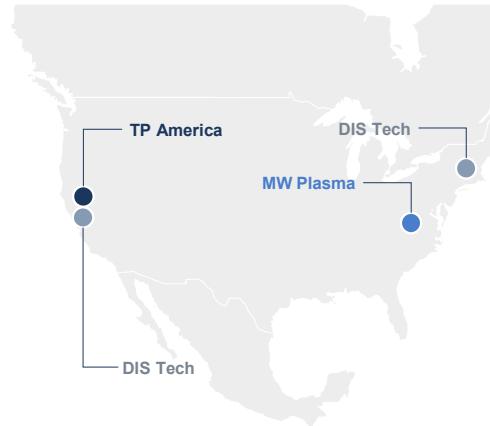
Extensive **global presence** and widespread **local footprint**



# Where we are

Headquartered in Italy with branches in Europe, America, and Asia

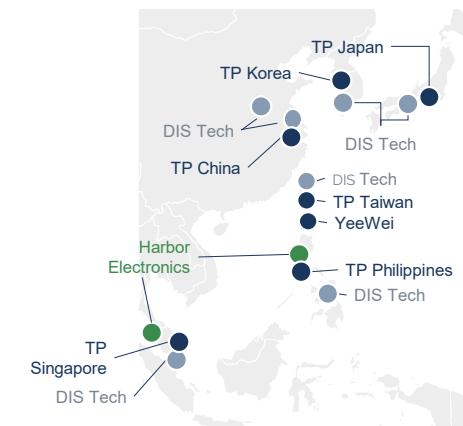
**>3.3k Employees**



**3 Continents**



**10 Countries**

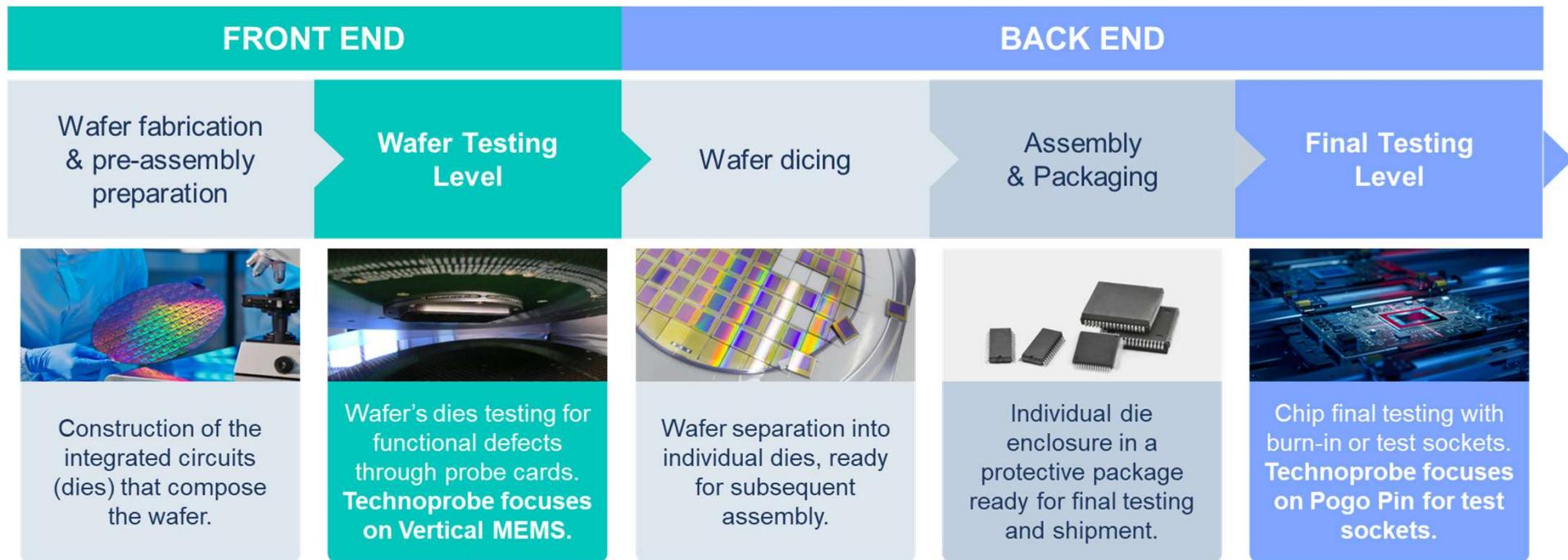


**23 Legal Entities**

● Technoprobe   ● Harbor Electronics   ● MW Plasma   ● DIS Tech

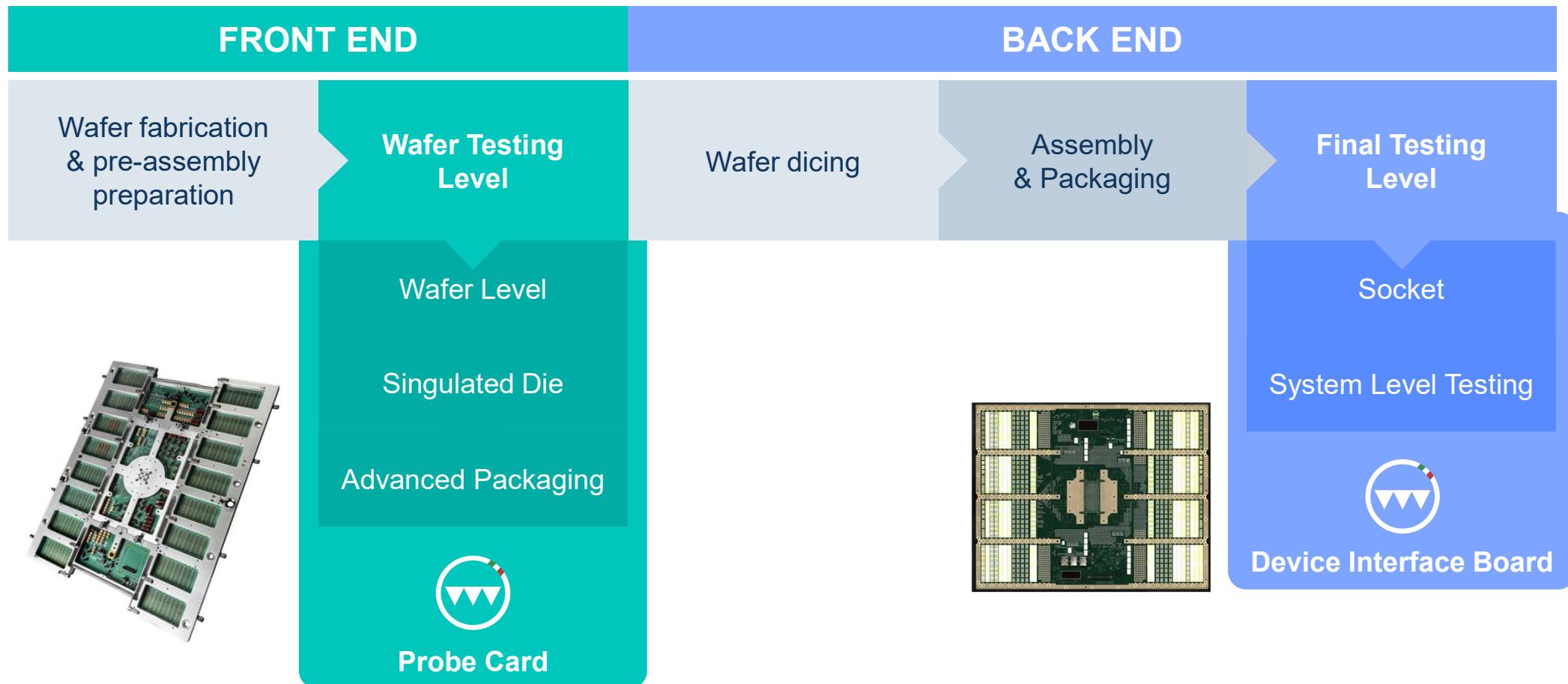


# Probe Cards in the semiconductor manufacturing process



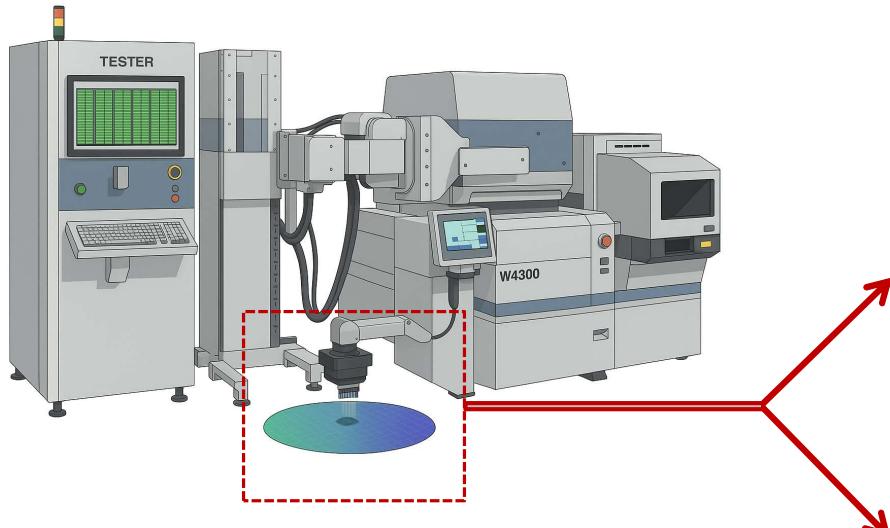


# Our positioning in the testing space



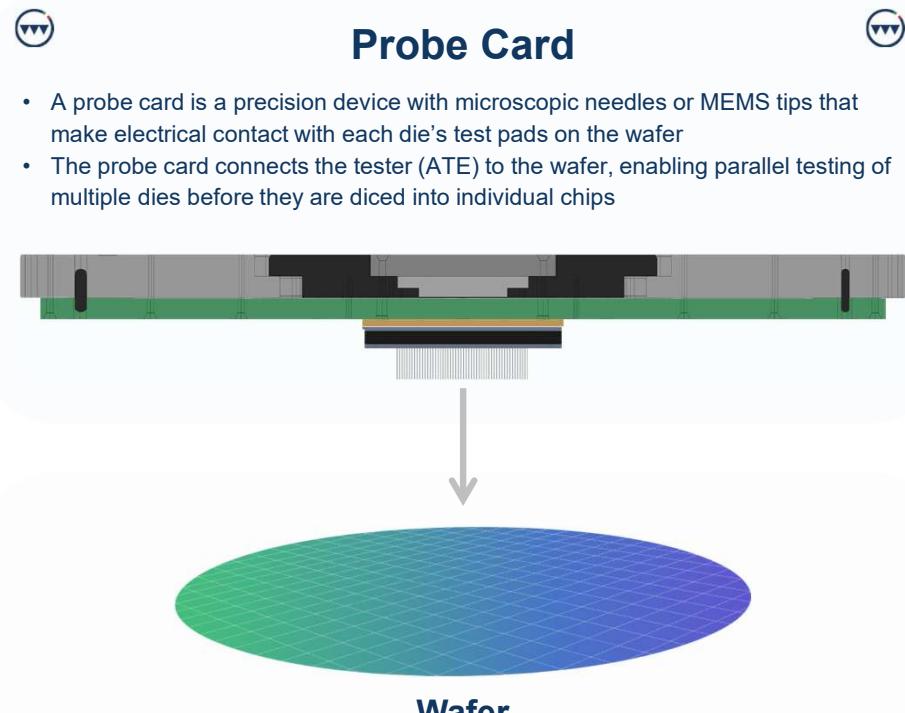


# The testing phase



**Tester (ATE)**

- A tester, or Automated Test Equipment (ATE), applies electrical signals to semiconductor devices and measures their responses to verify performance and functionality
- ATE systems execute test programs to identify manufacturing defects and ensure chips meet design specifications

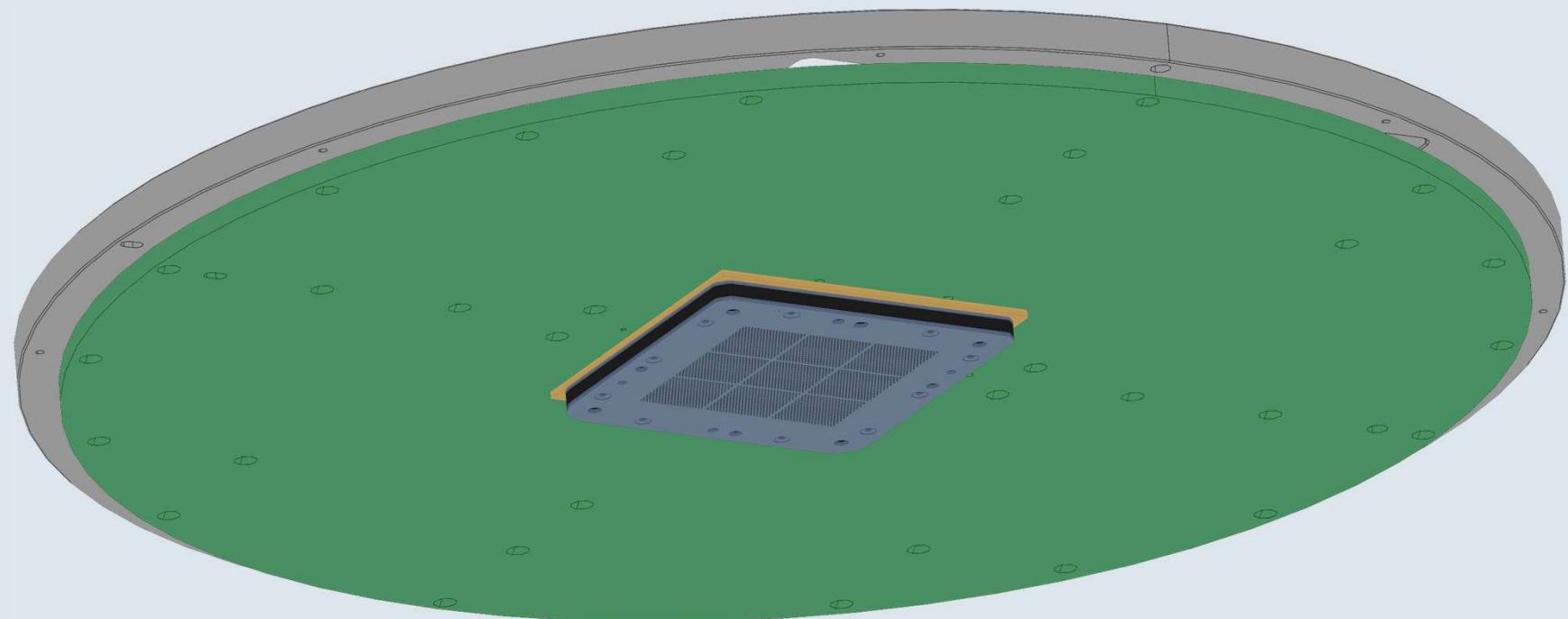


**Wafer**

- A wafer is a thin, circular semiconductor substrate (most commonly silicon) on which integrated circuits (dies) are fabricated
- Each die functions as an individual integrated circuit that, once separated (diced) and packaged with external connectors, becomes a finished semiconductor chip

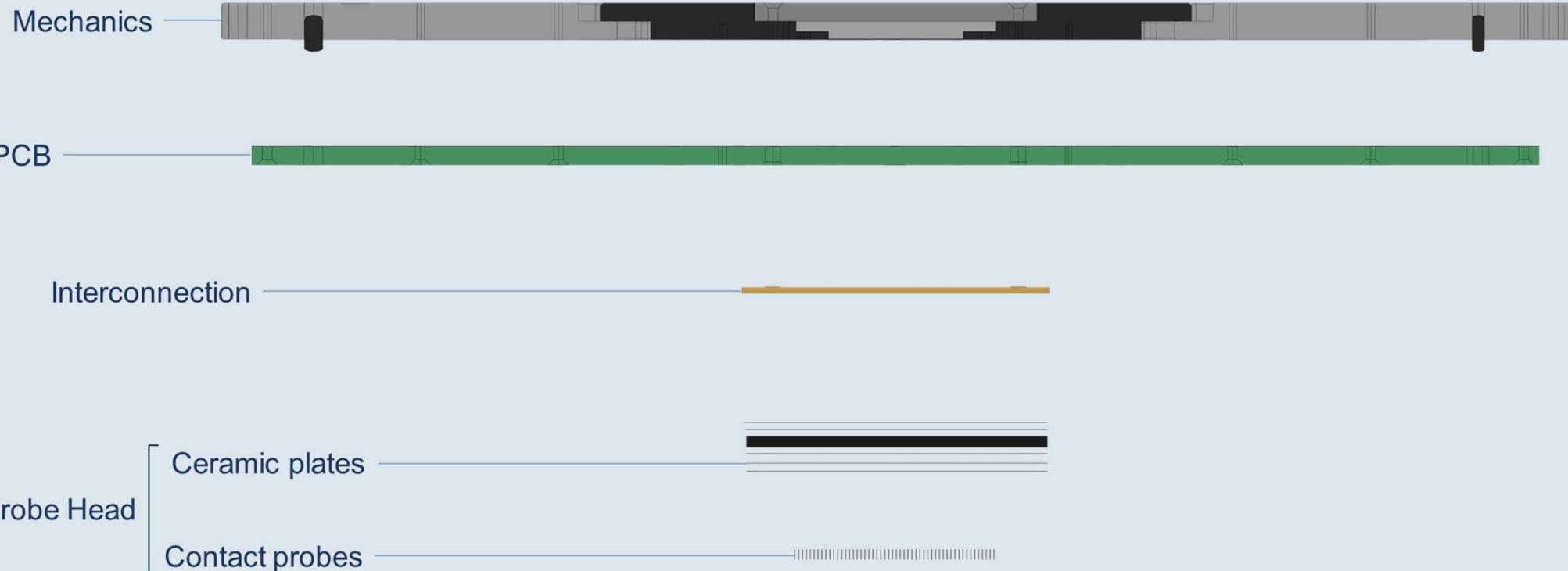


# The Probe Card





# The Probe Card





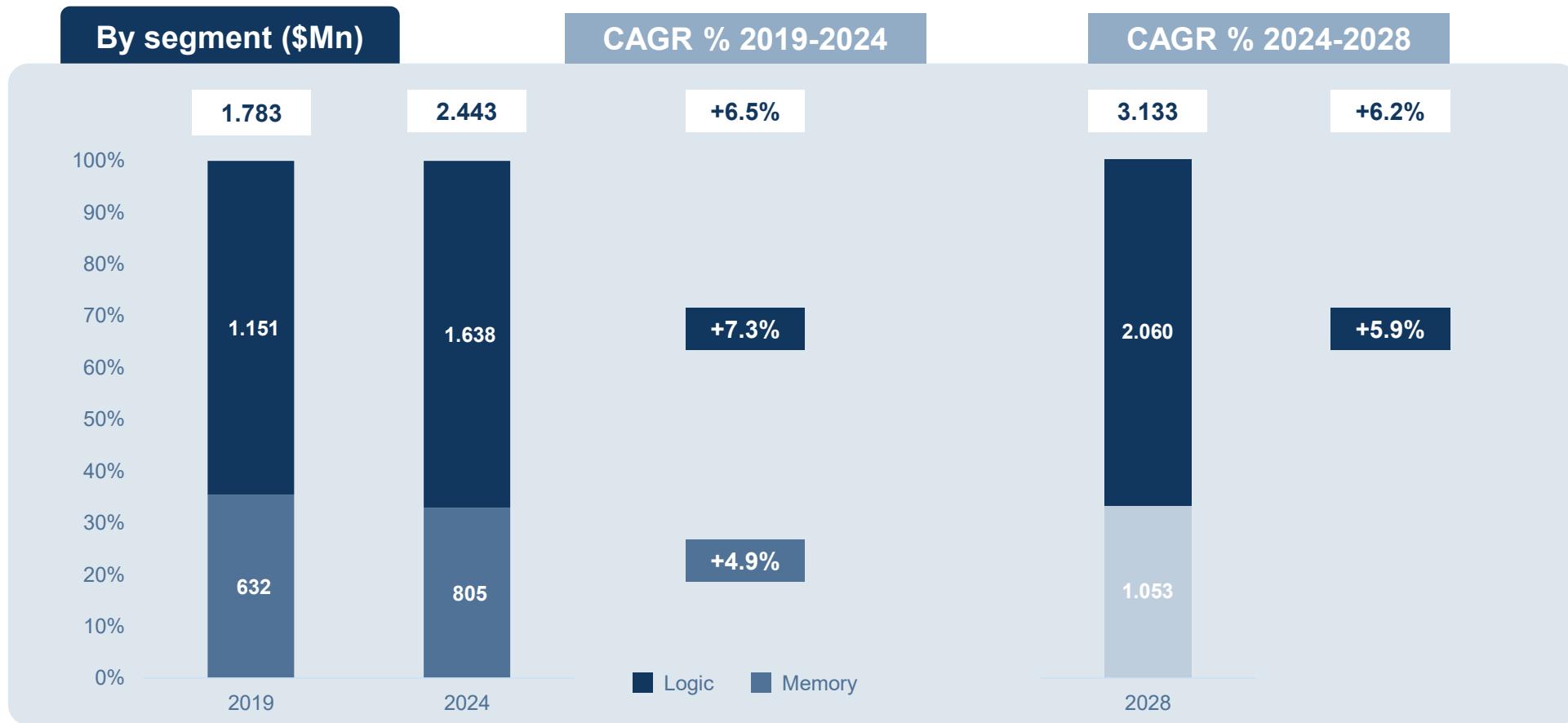
# Reference Market



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# Overview of the Semiconductor Probe Cards market

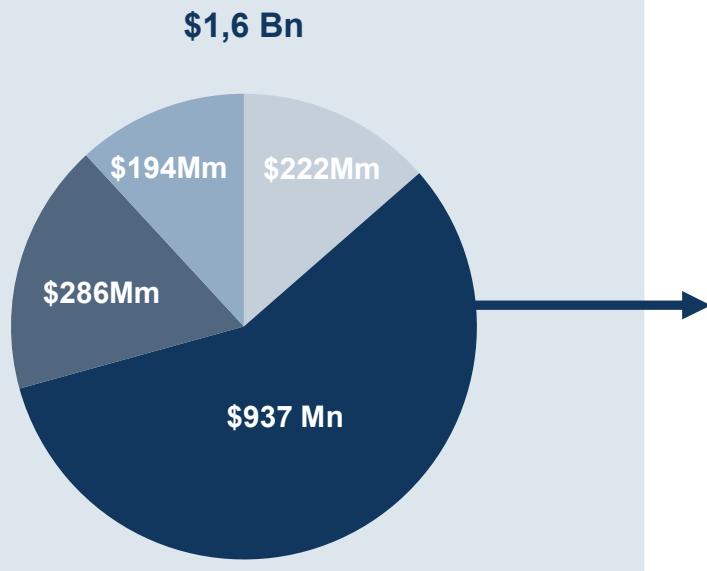


Source: Yole – Semiconductor Test Consumables market monitor Q3 2024 (Sept.2024) – rounded figures. Memory: DRAM+NVM & Other memory. Logic: MEMS, Power, RF, CMOS Image Sensors, Photonics, Other non-memory, WAT.



## Our reference market

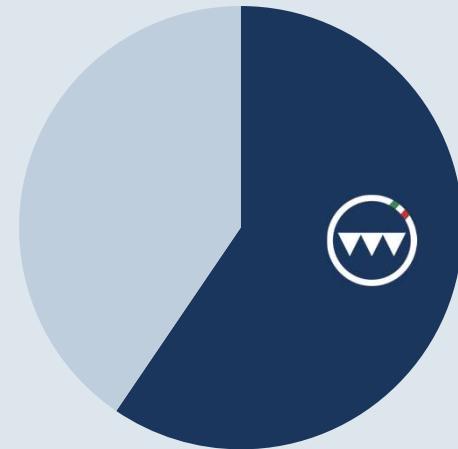
2024 Logic Probe Card market



Market Share: 34%

2024 MEMS Logic Probe Card

\$937 Mn

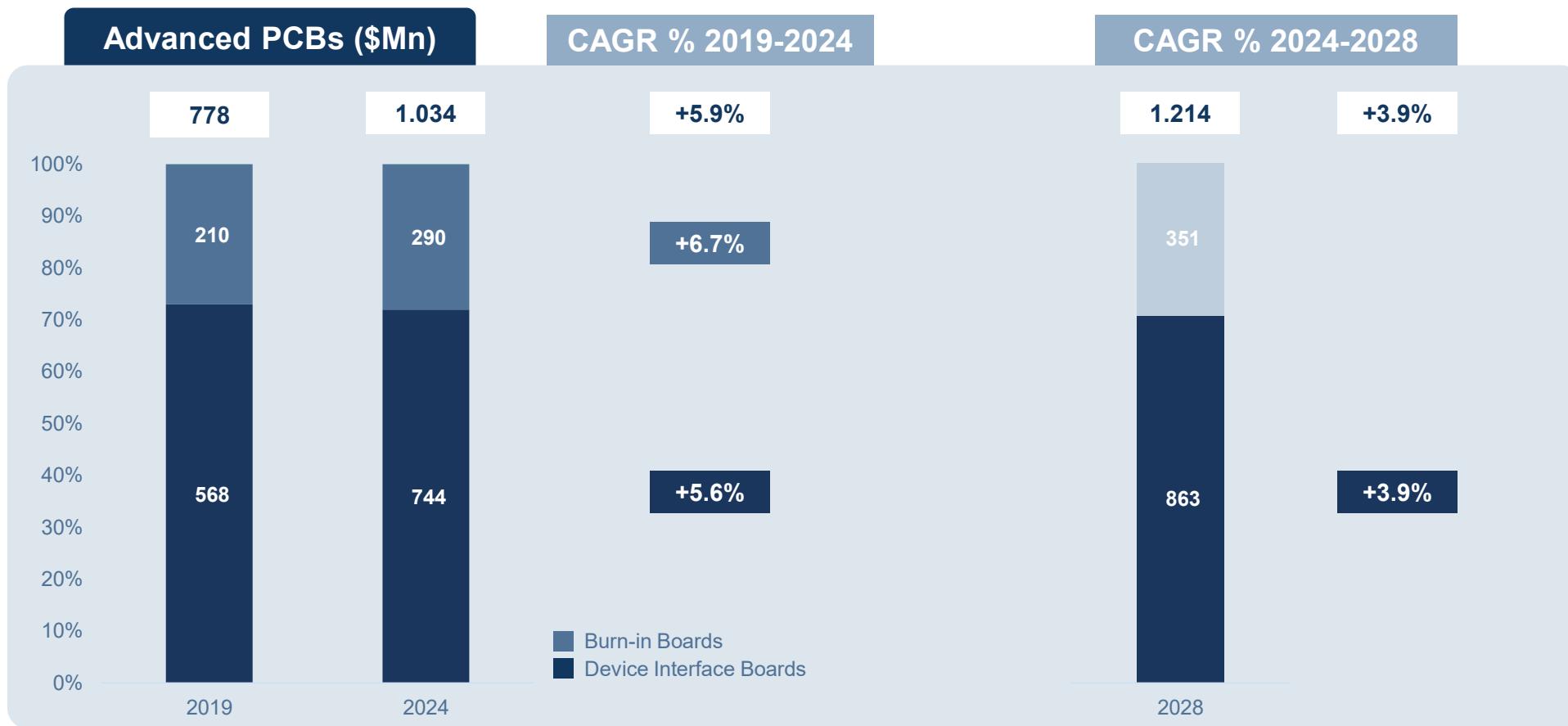


Market Share: 60%

Source: Yole – Semiconductor Test Consumables market monitor Q3 2024 (Sept.2024) – rounded figures.

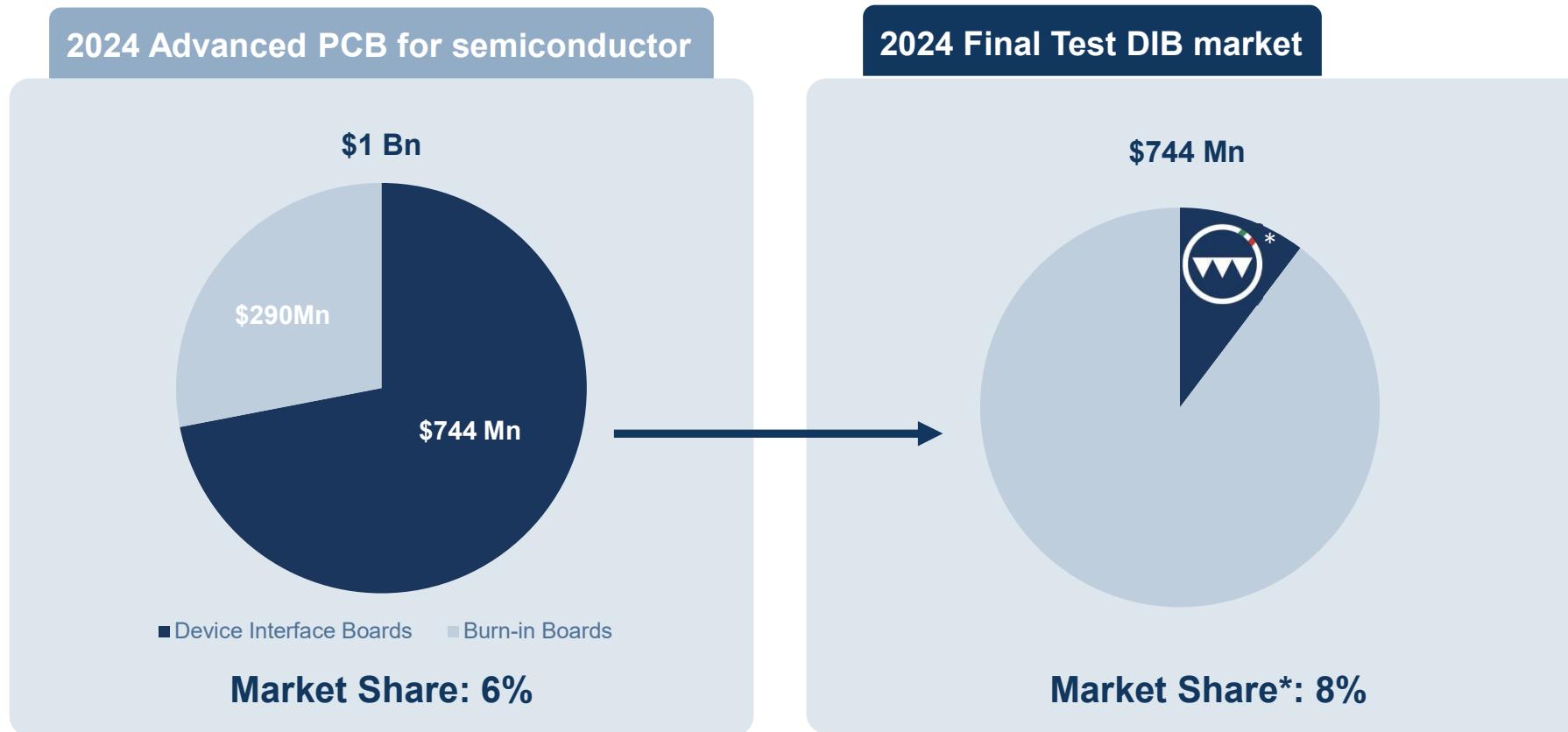


# Final Testing market – Advanced PCBs





# Final Testing market – Our reference market



Source: Yole Test Interface Board market monitor Q3 2024 (Sept.2024) – rounded figures.  
(\*) Based on DIS Tech Final Test FY24 data. Company acquired by Technoprobe on May 27, 2024.



# Business Model



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# A successful and vertically integrated business model



Supported by an open eco-system partnerships



## TERADYNE

Accelerate growth of complete Probe Card and Final Test Interfaces by acquisition of DIS **Joint Development Projects** to deliver superior customer value in SOC and Memory



## TECHNOPROBE

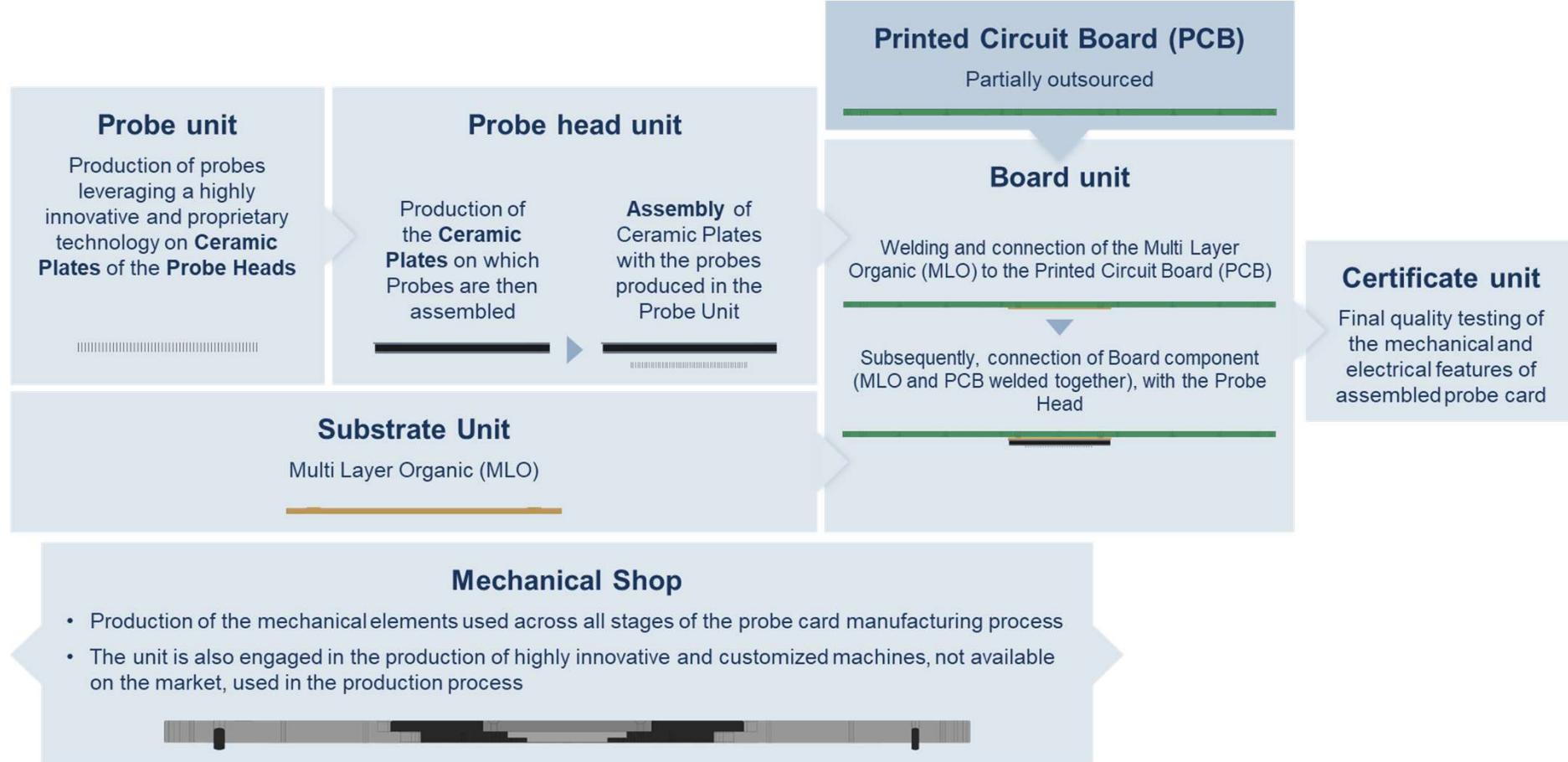
## ADVANTEST

Priority suppliers of PCB

Joint Development Projects to share knowledge



# The Probe Card manufacturing process

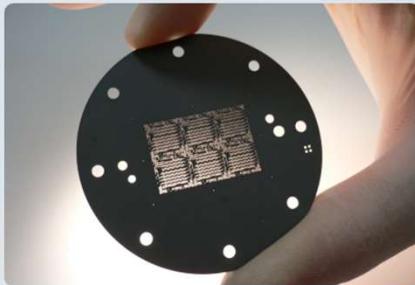




## The wide range of highly innovative technologies inside

## Advanced micromachining

## Advanced laser cutting: high accuracy and fast lead time



## Thin film

Strong investment in advanced thin film technology to reduce lead time and improve quality and complexity



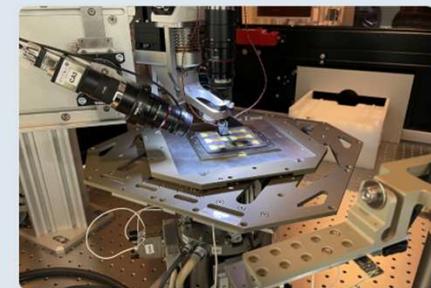
## 3D MEMS

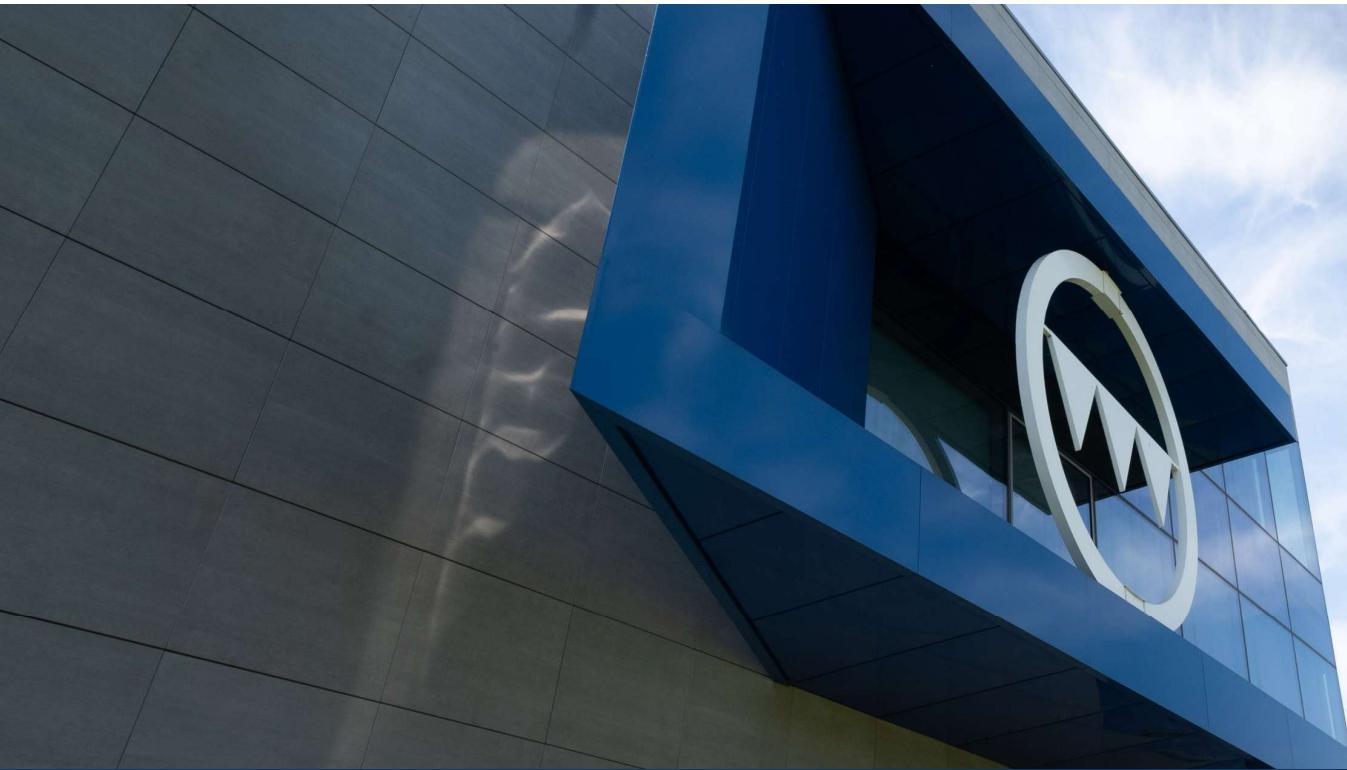
Acquisition of MICROFABRICA in 2019; the sole company in the world specialized in 3D metallic MEMS manufacturing



## Advanced manufacturing

Advanced manufacturing for high  
volume and best quality  
assembly of micro components





# Vision & Strategy



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# Challenges & strategic setting

1

## Evolution of chip technology

(more than Moore)

Scaling slow down as enabler for **chiplets**,  
**3D architectures** and **new materials**

→ Continuous investments in R&D

→ M&A as accelerator of  
technological development

2

## Increase in complexity

Design and manufacturing are becoming essential  
capabilities to reliably deliver **complex solutions**

→ Strategic partnerships

→ Vertical integration of the most value-  
added components of the probe card

3

## Client satisfaction

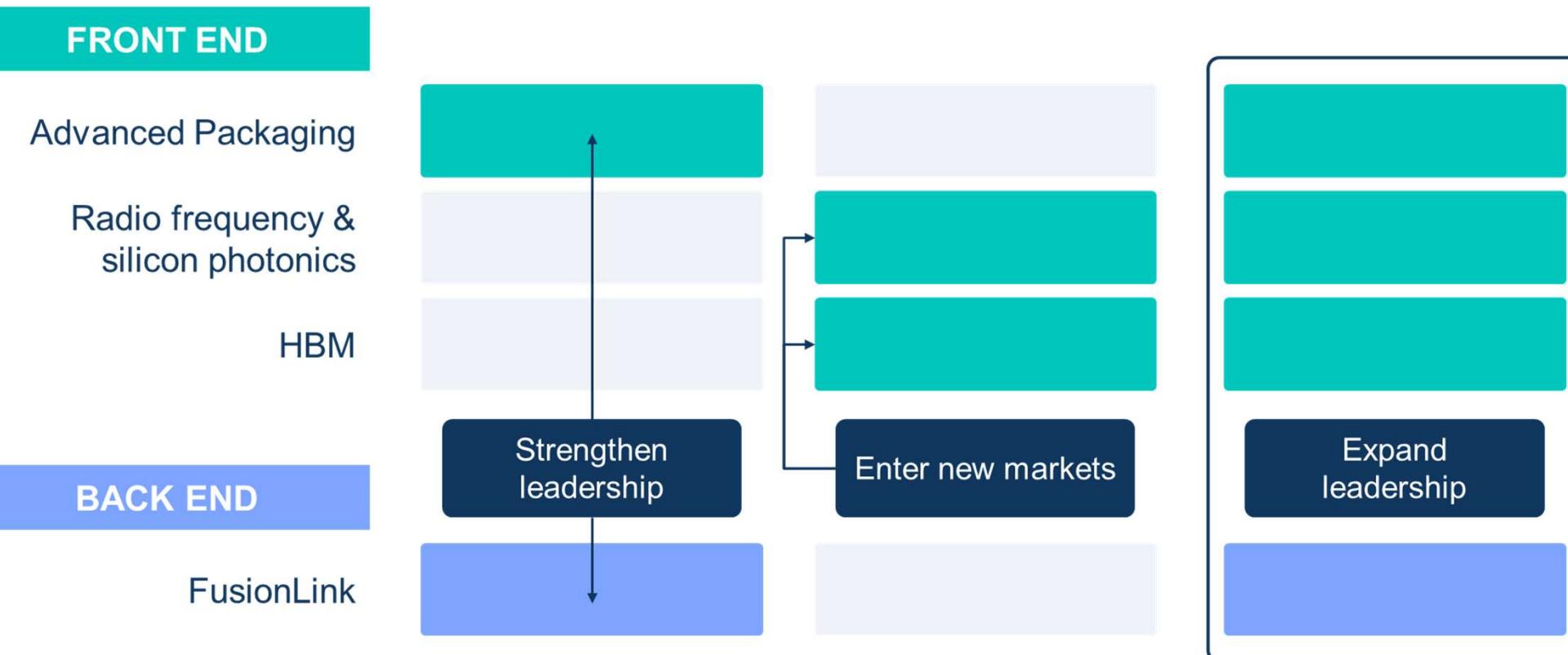
Reliability of the product & **on-time delivery**

→ Support on site

→ Commercial agreements



# Growth drivers & trajectories





# Technoprobe as advanced packaging enabler

## Fine pitch and ultra – large pin count

Necessary to effectively probe HPC and HBM's and all leading-edge product

## High-speed

Short, ultra short and RF-specific needles technology to manage high speed interconnect IO, including SiPh

## High power and thermal

- Delivering high power to DUT in effective and reliable way
- Ability to remove heat dissipated by the probe card (directly or because of power transferred from DUT to PC)

## High-density interconnect

Ultra-high complexity PCB and MLO/MLC for resource fan-out on ATE/SLT



# A hungry world of wideband applications



Exponential increase in number & type of connected things



Increasing reliance on the cloud



Bandwidth-hungry applications

## Analog radio frequency

Satellite communications and sensing, automotive radar, mobile communication,...



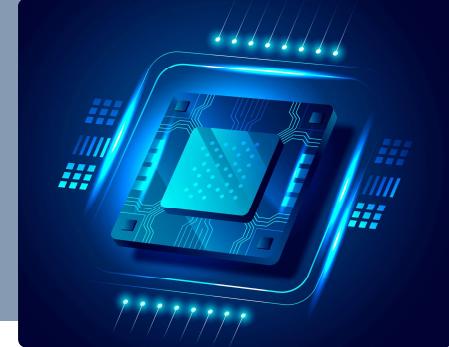
## Chiplet probing

High density and high-speed IO inside chiplet demand for high-performance probe needles



## Silicon photonics

Chiplet to chiplet interconnect / photonics-driven computing

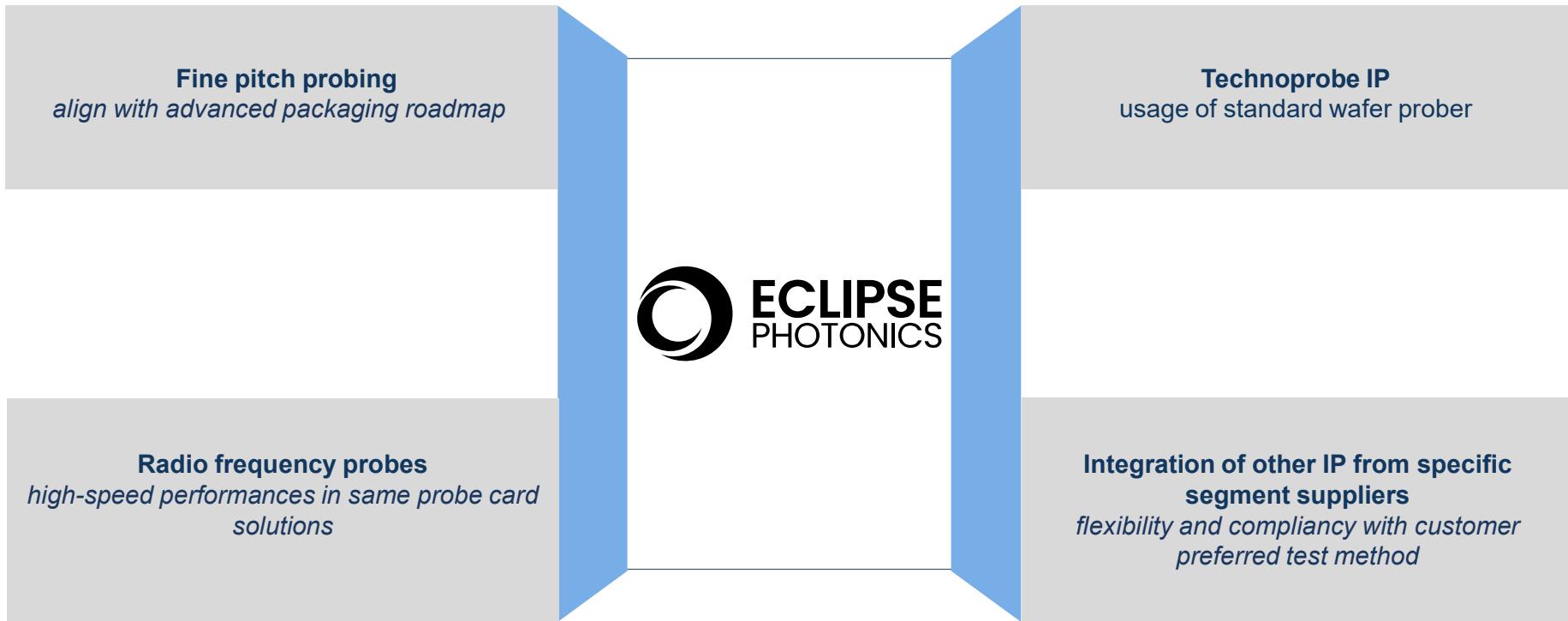


**FRONT END** Proliferate radio frequency and silicon photonics

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# Technoprobe silicon photonics testing solution



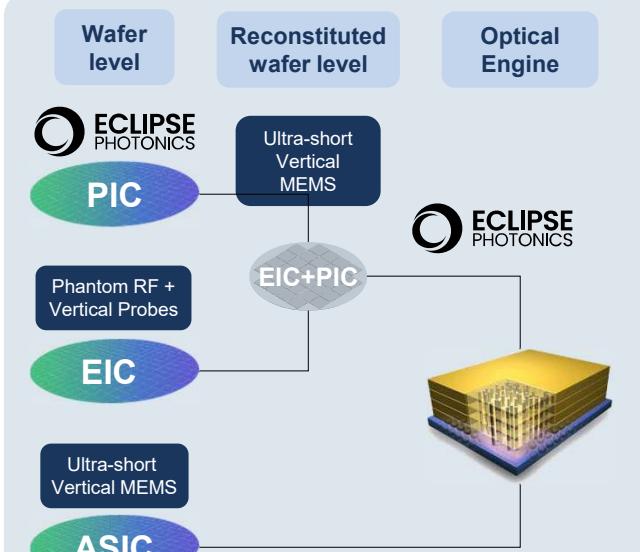
FRONT END Proliferate radio frequency and silicon photonics

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# Eclipse photonics

## Where it applies



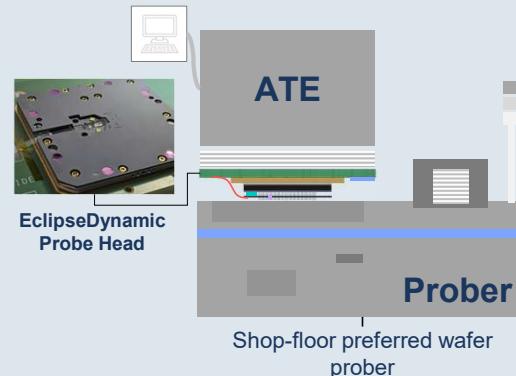
### From the PIC to the optical engine

- EclipsePhotonics can probe optical function at more levels
- The test interface can be designed for DC, AC and functional test/System Level Testing
- Can be integrated with multiple automation solutions

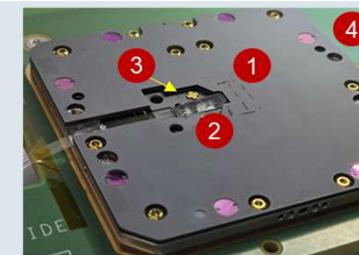
## How it works

### An autonomous instrument

- EclipsePhotonics embeds the electronics to autonomously operate when on the tester
- It integrates a programmable unit to execute the alignment algorithm(s), interface to the tester and operate the electronics
- The integration with ATE gives the capability to control the instrument from the user test program



## What it delivers



### Probe card content

1. Vertical MEMS needle and Phantom RF probes
2. FAU, fiber optics and optical connector (blind mated)
3. FAU positioner (up to 6-axis)
4. Electronics to activate and control the positioner

### What it delivers

- Direct docking
- Integrated optical and electrical probe, with off-line card certification
- High operation stability, repeatability and immunity to external factors
- In-field repairability
- Minimal optical to electrical pin distance constraints

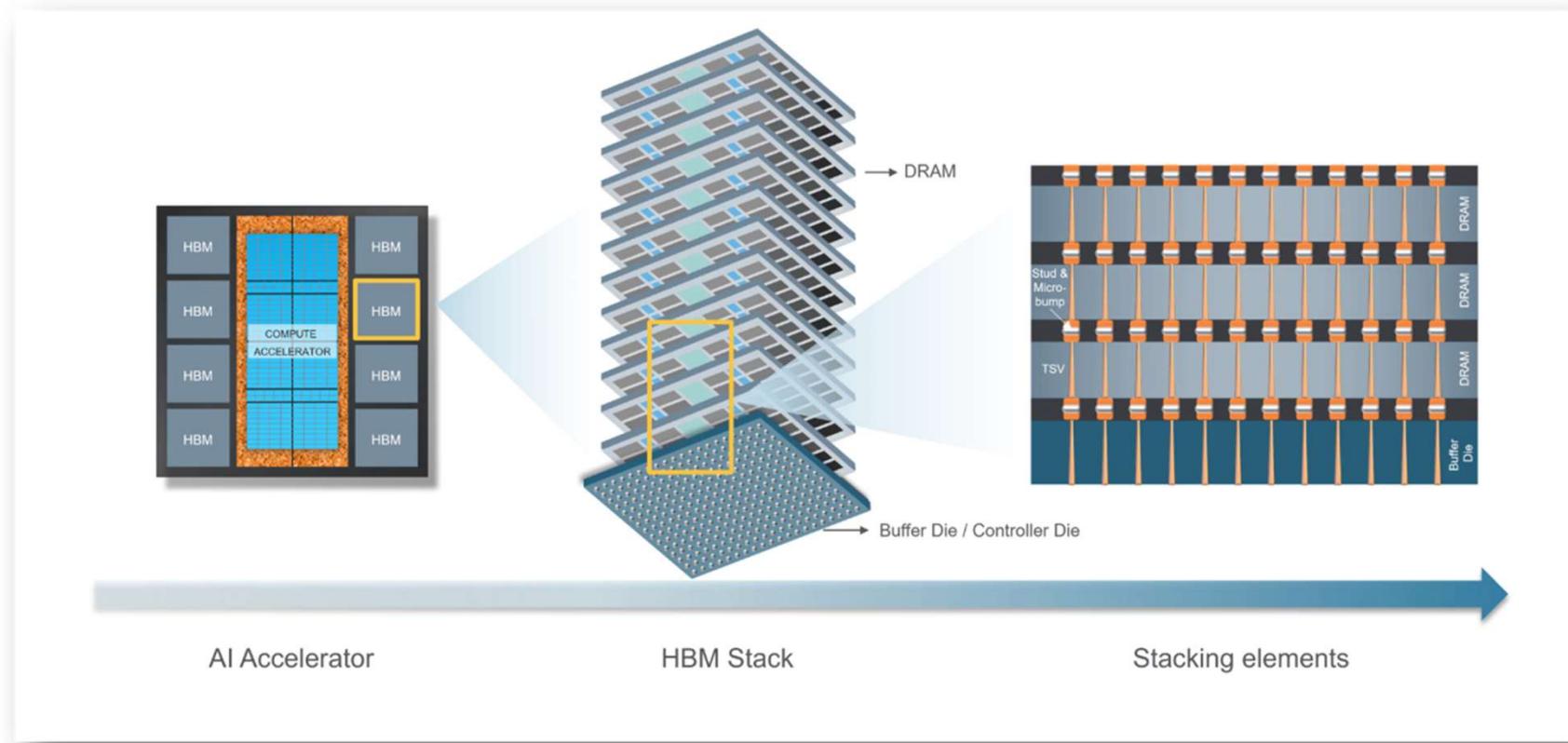
**PIC:** photonics integrated circuit   **EIC:** electronic integrated circuit   **ASIC:** Application-Specific Integrated Circuit

**FRONT END** Proliferate radio frequency and silicon photonics

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# HBM Architecture



Cartoon credit: Applied Material web site

**FRONT END** Enter the High Bandwidth Memory (HBM) segment

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# HBM Test Flow

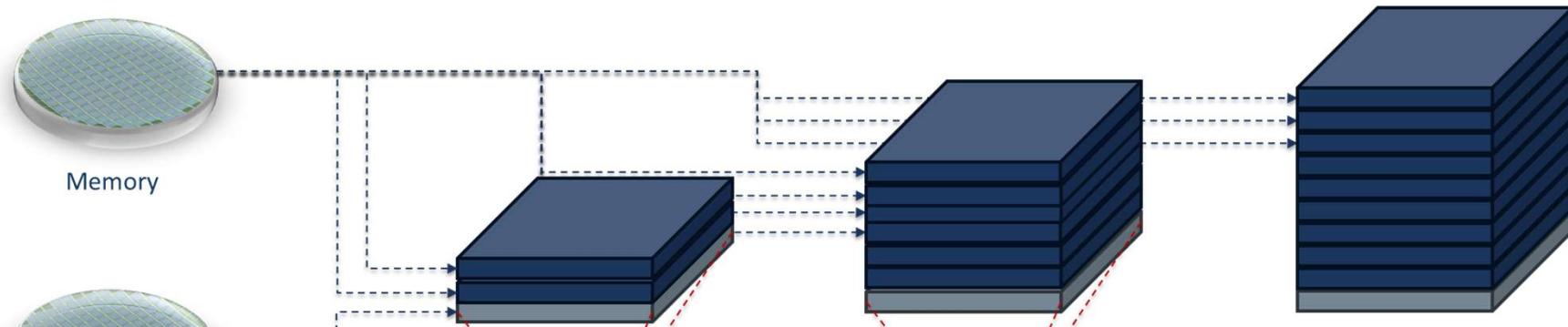
Wafer level

Intermediate ?

Reconstituted wafer level

HBM cube

Singulated Die level



Interface base die

Raw Defects

Logic  
Base die

Memory  
Sacrificial

Interconnect

Sacrificial

Interconnect

Sacrificial

Performances

FRONT END Enter the High Bandwidth Memory (HBM) segment

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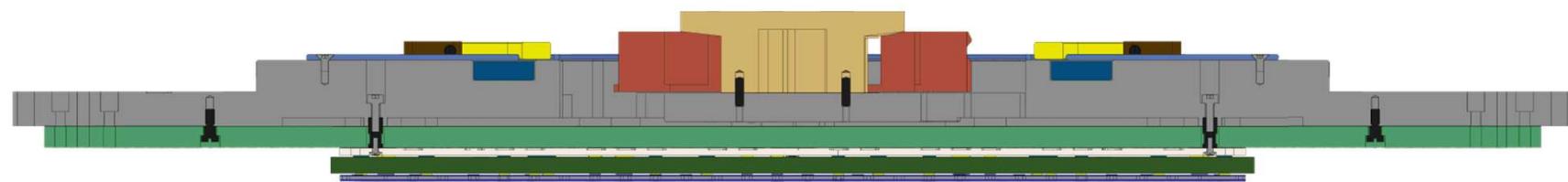


# HBM: new testing solution

DRAM and HBM are typically tested with **microcantilever** probing technologies.

Most **advanced HBM** and Next Generation products are becoming more challenging in terms of pad pitch, signal integrity, and power.

For both applications Technoprobe is leveraging on **Vertical MEMS** solution and on a unique PC architecture.



**FRONT END** Enter the High Bandwidth Memory (HBM) segment

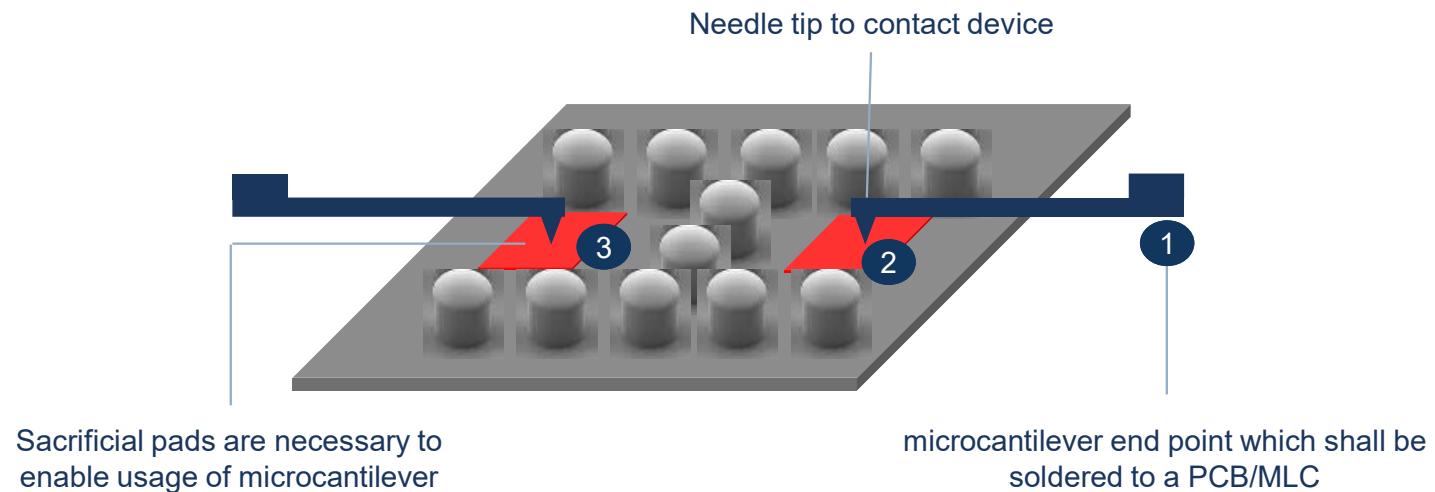
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# HBM Test Flow: microcantilever technology

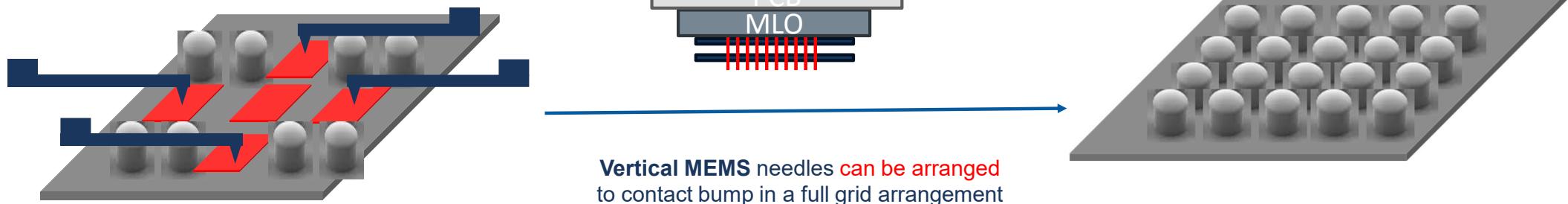
## Microcantilever

needles **cannot** be arranged to contact bump in a full grid arrangement





## HBM Test Flow: vertical mems vs. microcantilever





# FusionLink

## FUSIONLINK

Innovate • Optimize • Accelerate

FusionLink is an advanced interface architecture that combines the best manufacturing technologies & processes to redefine what's possible for test strategy

- FusionLink unifies the know-how across probe cards and device interface boards under one architectural framework
- FusionLink brings together the latest advances in semiconductor packaging and high-performance materials with Technoprobe's proprietary innovations in design, fabrication, assembly, and verification
- The architecture is not a "one size fits all" but is meant to be optimized per project



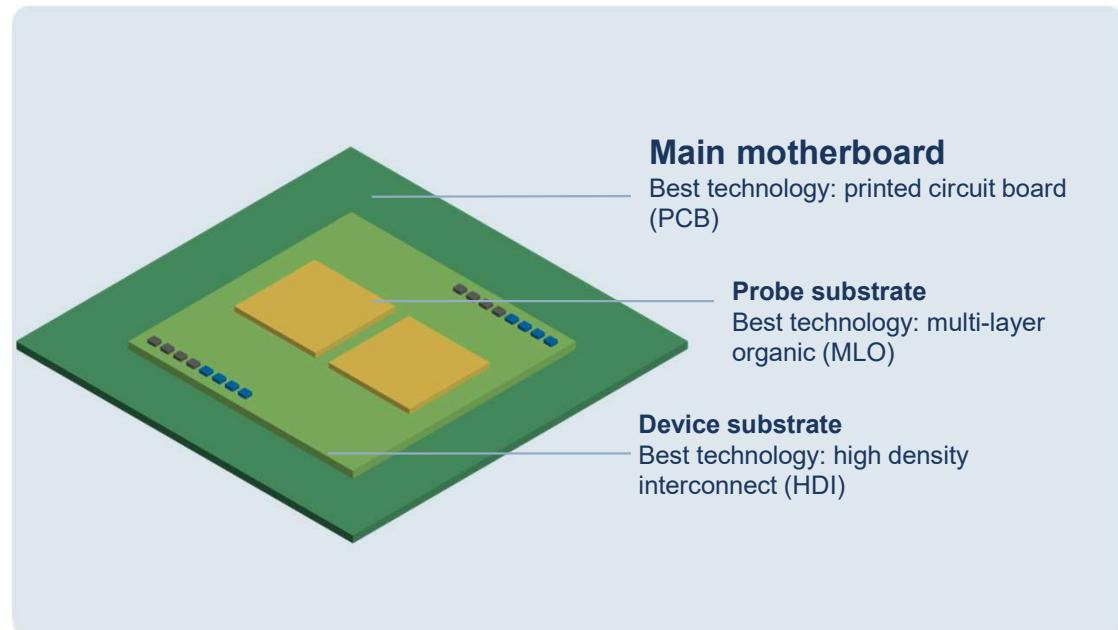
**The Best Performance**



**The Highest Quality**



**Faster Time to Market**



**BACK END** Strengthen positioning in Final Testing

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# Financial Outlook



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# Mid-terms scenario



**1**

## Technological complexity evolution

- Testing solution for Advanced Packaging
- Increase in demand for high-precision tests

**2**

## Market trends

- AI will lead the growth for many market segments
- Expansion of memory semiconductor segments

**3**

## Geo-political instability

- Technological sovereignty
- Commercial policies

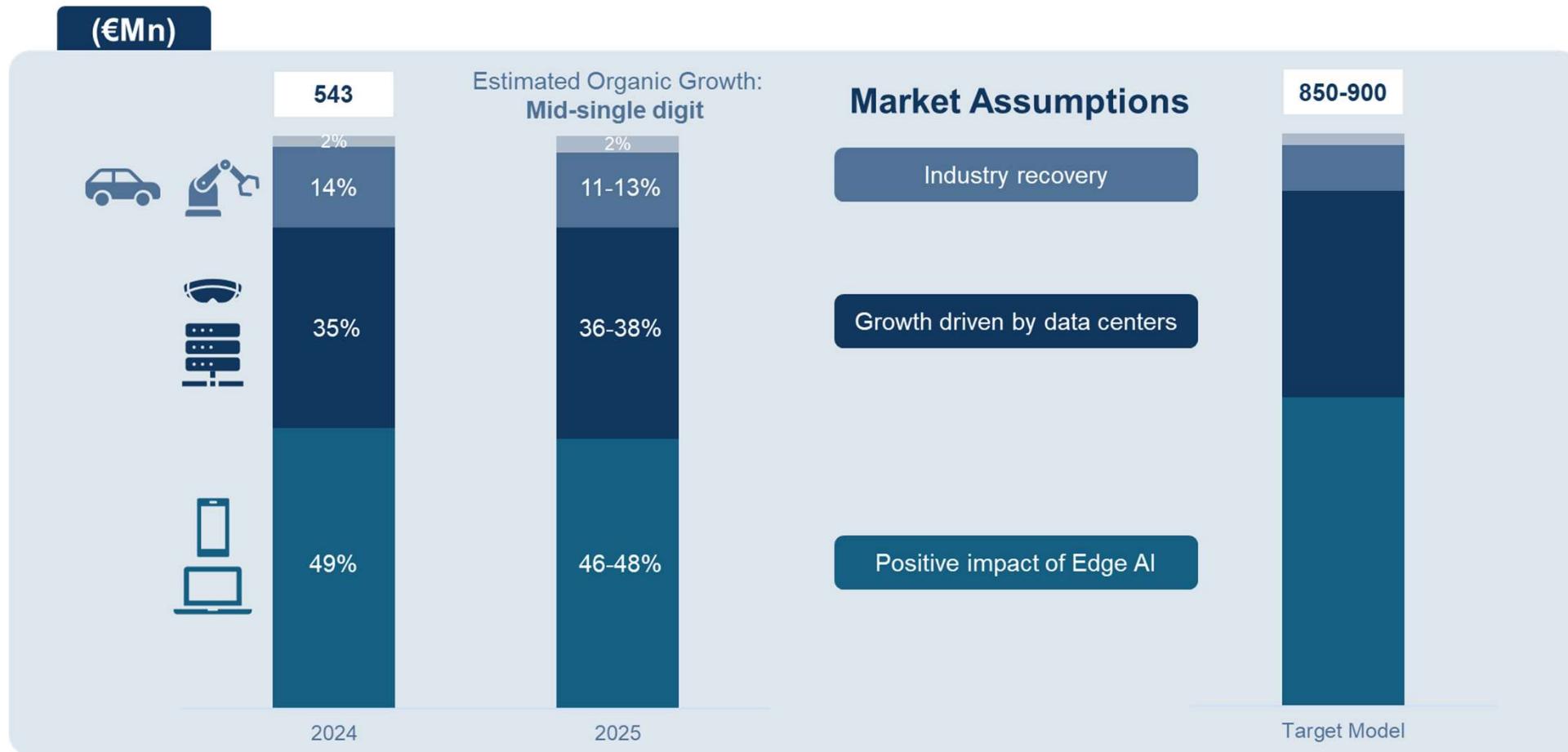


# Market trends & revenues path



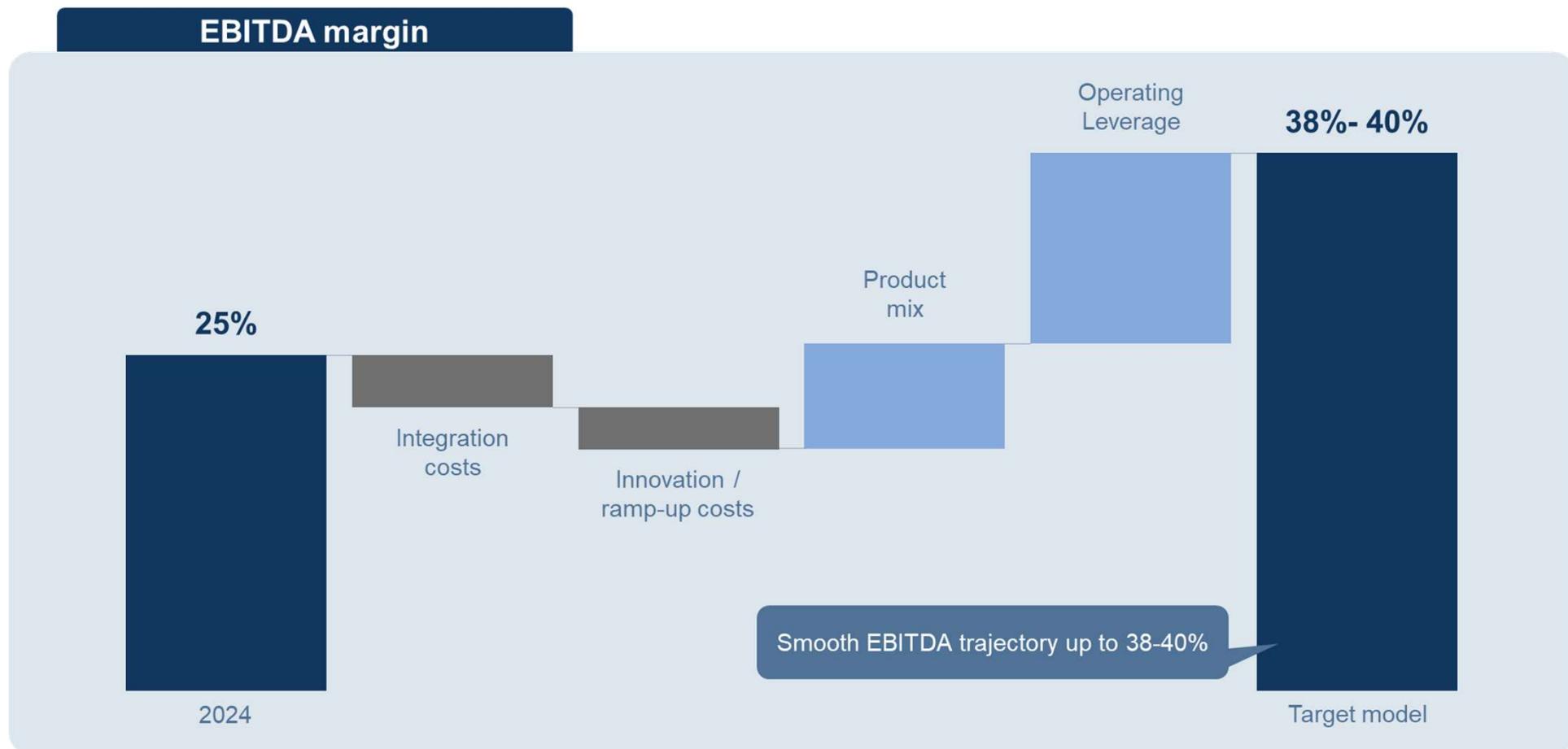


# Market trends & revenues path





# Profitability profile





## 9M 2025 market drivers

### Revenues at 466.6€m

down 16.6% QoQ  
up 20.6% YoY



*Consistent growth in AI*



*Slight increase in Consumer market*



*Softness in Automotive and Industrial*





# Financial Highlights

Q3 2025

9M 2025

**Revenues** were **140.7€m**  
*down 3.5% YoY, down 16.6% QoQ*

**Gross Profit** was **56.7€m**  
*down 4.6% YoY, with a margin of 40.3%*

**Ebitda** was **39.8€m**  
*up 15.0% YoY, with a margin of 28.2%*

**Revenues** were **466.6€m**  
*up 20.6% YoY*

**Gross Profit** was **207.3€m**  
*up 29.5% YoY, with a margin of 44.4%*

**Ebitda** was **146.1€m**  
*up 53.3% YoY, with a margin of 31.3%*

# 9M 2025 results



	9M 2025	9M 2024	YoY%	Notes
<b>Revenues (€m)</b>	<b>466.6</b>	<b>386.9</b>	<b>+20.6%</b>	<ul style="list-style-type: none"> <li><b>Organic growth:</b> rising trend in AI and slight increase in consumer, partially offset by shrinkage in auto and industrial</li> <li><b>Change in perimeter</b> (DIS contributed for 9 months in 2025 vs 4 months in 2024)</li> <li><b>FX negative impact</b> for €12m</li> </ul>
<b>Gross Profit (€m)</b>	<b>207.3</b>	<b>160.1</b>	<b>+29.5%</b>	<ul style="list-style-type: none"> <li>Recovering in production efficiency</li> <li>Operating leverage</li> </ul>
<i>% margin</i>	<i>44.4%</i>	<i>41.4%</i>	<i>+300 bps</i>	
<b>Ebitda (€m)</b>	<b>146.1</b>	<b>95.3</b>	<b>+53.3%</b>	<ul style="list-style-type: none"> <li><b>Ebitda margin benefited</b>, in addition to the above, also from US reorganization positive impact, terminated in H1 2025</li> </ul>
<i>% margin</i>	<i>31.3%</i>	<i>24.6%</i>	<i>+670 bps</i>	
	<b>9.30.2025</b>	<b>12.31.2024</b>		
<b>Net Financial Position (€m)</b>	<b>665.7</b>	<b>656.3</b>		Variance mainly attributable to solid <b>cash flow from operating activities</b> (+114€m) and the disposal of Santa Clara building (+26€m), partially offset by <b>Capex</b> (-51€m), the acquisition of a <b>minority stake in Yee Wei Inc.</b> (-20€m) and <b>Innostar Service Inc.</b> (-7€m), together with <b>shares buy back program</b> (-32€m) and the <b>unrealized fx impact</b> on foreign currency bank accounts (-23€m)



## Q4 2025 Guidance

**Revenues: 160€m**

(+/-3%)

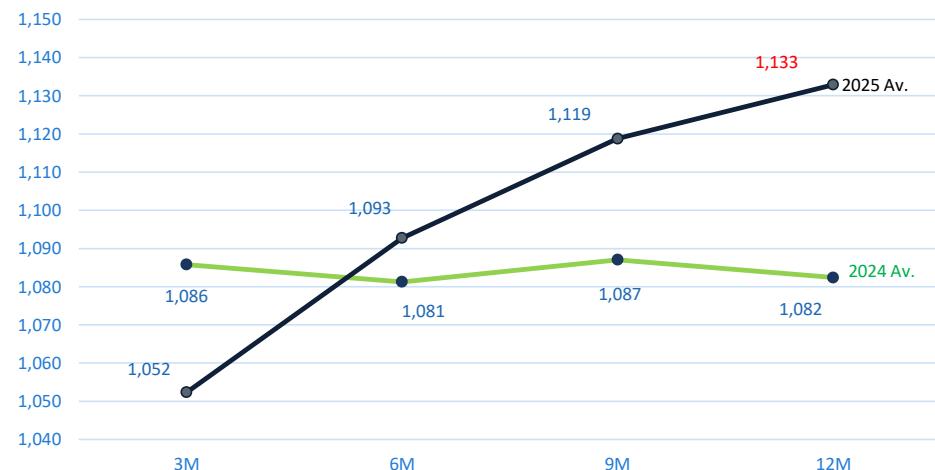
**Gross Margin: 46%**

(+/-200bps)

**Ebitda Margin: 34.7%**

(+/-200 bps)

EUR/USD - Accumulated Average by Quarter



Average	Q1 '24	Q2 '24	Q3 '24	Q4 '24	Q1 '25	Q2 '25	Q3 '25	Q4 '25*
3M	1,086				1,052	1,134	1,168	1,175
6M		1,081			1,052		1,093	
9M			1,087			1,119		
12M				1,082				1,133

\*Estimate